

**ROSE FITZGERALD KENNEDY GREENWAY CONSERVANCY**  
**ANNUAL REPORT**  
**JULY 1, 2008-JUNE 30, 2009**

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## KEY ACCOMPLISHMENTS

The Rose Fitzgerald Kennedy Greenway ("the Greenway") is one of the largest and most important public projects in Boston's history, and it is just beginning to realize its full potential. A Greenway "district" is emerging, with more cafés, retail stores, entertaining and educational attractions, and new investments in properties adjacent to the Greenway. The Greenway itself is an integral part of this evolution, expressing the best of Boston through horticulture and the arts.

As the steward of the Greenway, the Rose Fitzgerald Kennedy Greenway Conservancy ("the Conservancy") has been working to achieve a shared vision of the Greenway as a physical and civic connector. The Conservancy is proud to present an overview of our accomplishments for the past year in the areas of park operations, public programs, fundraising and support.

### PARK OPERATIONS

Inspired by the life of Rose Fitzgerald Kennedy, the Conservancy's approach to everything we do blends the practical with the principled. To support public health and maintain the newly restored water quality in Boston Harbor, our park operations staff (five positions) has made a commitment to use methods and products that are environmentally responsible and avoid the use of toxic chemicals. The park maintenance team has grown to include individuals with disabilities, subcontracted from Work, Inc., and soon will incorporate Boston teens and young adults through the Conservancy's *Green and Grow* youth workforce development program.

### PUBLIC PROGRAMS

The Conservancy's ongoing commitment is to program the Greenway as "common ground", ensuring residents' continual informal enjoyment of the parks while hosting public programs that encourage a sense of shared civic life in Boston; our approach is collaborative, and makes added sense in this time of limited funding.

With support from local businesses and organizational funding, the Conservancy created a number of multi-cultural and multi-generational events and activities that everyone could attend free of charge. On October 4, 2008, the Inaugural Celebration introduced the Greenway to 50,000 friends and neighbors. Counting over 100 events, the Conservancy and its 60+ cultural and educational partners delivered innovative programming that created positive social and civic connections.

During the spring and early summer season of 2009, the Greenway came alive with two events – an Earth Day Clean-Up Celebration and Family Play Day, serving a combined 5300 people – and reoccurring activities that served an additional 2300 people, including:

- Storyhour in the North End for children;
- Fitness classes in the Wharf District Parks for adults;
- The Greenway Carousel;
- The Boston Public Market Farmers Market sponsored by Rodale and Market Concerts;
- Games for families, residents, and office workers.

## FUNDRAISING – MOTHERS’ WALK

The Mothers’ Walk program was a continued success, attracting new Greenway supporters to the Conservancy from cities throughout Massachusetts, the U.S. and even internationally (Barcelona, Spain and Kanagawa, Japan). Since launching in 2007, over 1600 individuals and families have honored loved ones on the Greenway with an inscribed paver on the Mothers’ Walk, contributing nearly \$1 million in revenue. Interestingly, the majority (68%) of Mothers’ Walk donors live outside the City of Boston, even beyond Massachusetts, including 26 states as close as New Hampshire and Rhode Island and as far west as California and Washington:

### Breakdown of Mothers’ Walk Donors by Geographic Areas

- 32% - Boston (Cambridge, Brookline, West Roxbury, Charlestown, Dorchester...)
- 17% - South (Quincy, Milton, Braintree, Dedham, Hingham, Norwood...)
- 16% West (Newton, Wellesley, Natick, Watertown, Sudbury, Framingham...)
- 15% Northwest (Medford, Andover, Winchester, Belmont, Lexington, Concord...)
- 10% North (Melrose, Beverly, Marblehead, Wakefield, Malden, Salem...)
- 10% Out of State (NH, NY, FL, CA, IL, ME, RI, NC, MD, DC, MN, CT, VA, NJ...)

## FUNDRAISING – 2008 GREENWAY GALA

Over 380 business and community leaders attended the Conservancy’s first annual Greenway Gala dinner that raised \$290,000. Eunice Kennedy Shriver was honored with a standing ovation, and Caroline Kennedy spoke on behalf of the Kennedy family, saying “I hope that grandma’s curiosity and courage, her love of the outdoors, of flowers and children, her devotion to faith and family will animate this beautiful park that bears her name.” George A. Russell, Jr. from State Street Corporation chaired this successful event that marked the beginning of the Inaugural Celebration weekend and the opening of the Rose Fitzgerald Kennedy Greenway.

## SUPPORT – VOLUNTEERS

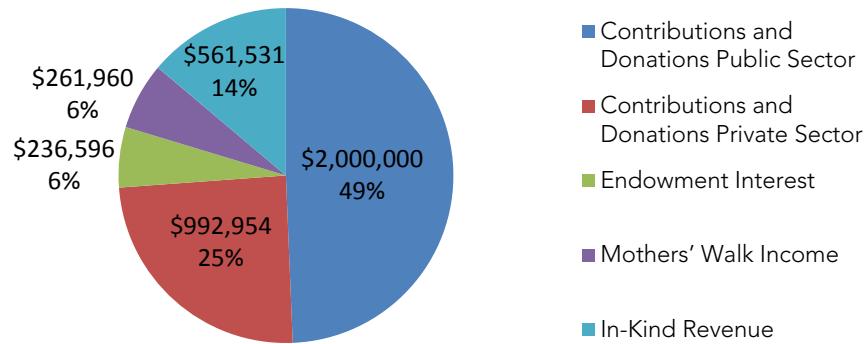
Volunteers played a vital role in the success of the Conservancy’s events, programs, and horticulture needs. During the Inaugural Celebration, over 120 volunteers participated in the park-wide event by staffing information booths, supervising children’s games and activities, helping Mothers’ Walk donors to locate their pavers, etc. To celebrate Earth Day in April, the Conservancy enlisted the help of local residents and business people to help awaken the parks from their winter slumber, clearing litter and debris, cutting back overgrown grasses and cleaning benches. Volunteers included employees from the Chiofaro Company, Federal Reserve, HCR Group, Boston Marriott Long Wharf, PricewaterhouseCoopers, and State Street Corporation, as well as Greenway residents from Greenway Place and Harbor Towers and organizational partners from A Better City. Every day, the horticulture staff relies on volunteers to maintain the gardens and green space for the health and beauty of the Greenway environment.

## SUMMARY OF FINANCIAL STATEMENTS

The Rose Fitzgerald Kennedy Greenway Conservancy is pleased to present the financial results for the fiscal year ending June 30, 2009. This past year brought significant financial successes along with challenges presented by the economic climate. Fundraising from both private and public sources was adversely affected, particularly in the third and fourth quarter. Notable contributions included \$347,000 in gifts and in-kind revenue from fourteen donors in support of the Inaugural Celebration, and a grant of \$2 million to support park operations from MassDevelopment that will be dispersed over a period of two years.

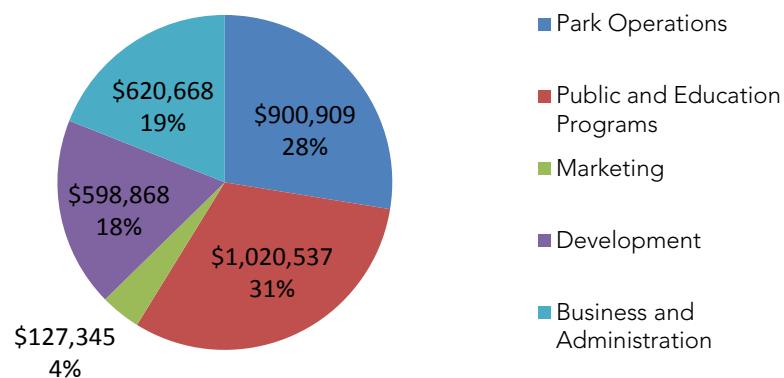
The Finance, Audit and Risk Management Committee prudently voted to keep the Conservancy's entire endowment in CDARS, and as a result there was no loss in the \$12 million principal in the permanently restricted endowment fund. However, this decision also brought returns below 2%, reducing the total interest income from the endowment to \$237,000.

### FY '09 Revenue and Support \$4.053M



In assuming daily operations of the Greenway in late February, operating expenses increased by \$826,000 over FY'08. The Conservancy was able to achieve a surplus (\$785,000) for the fourth consecutive year by realizing cost savings in planned expenditures and administration, program, and capital projects.

### FY '09 Expenses \$3.268M



## OUR DONORS

The Conservancy gratefully acknowledges those whose gifts, pledges and in-kind services have helped to sustain our work between 6/30/2005 – 6/30/2009.

\*Denotes payments that are part of multi-year grants or pledges

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