2018 Organizational Results

			<u>Results</u>
Maintain & improve a world-class Greenway	•	Continue high-quality care, with improvements in Chinatown & plaza cleanliness	√+ √-
	•	Complete YR1 Capital Plan and begin YR2 Capital Plan	√ +
	•	Achieve public and donor acclaim for on-time, on-budget Lynch Family Garden placemaking improvements	√ +
	•	Help protect public interests pertaining to MassDOT-COB irrigation and street tree work and upgrade related Greenway irrigation controllers	√ (ongoing)
Connect people with engaging experiences	•	Maintain 1.4M tracked attendance, with focus on high-quality partners and diverse offerings	√ +
	•	Pilot 2nd "beer garden" while at least maintaining total revenue to Conservancy	√ +
	•	Grow corporate volunteer program and deepen relationships with individual volunteers	✓
	•	With successful 2018 GLOW installations and 2019 Auto Show planning, grow public art reputation and audience	√
Increase and diversify funding and engagement	•	Raise+earn cash revenue of \$2.4M for 2018 operations + \$0.2M for capital	✓ ✓-
	•	Support the July 1 launch of a BID with efficient governance	√ +
	•	Conclude SBP with stakeholders aligned; organization prepared for fundraising campaign; and a communication strategy for message clarity and diversification of audience	√ +

2019 Organizational Goals - DRAFT

Provide exceptional management and care

- Continue high-quality care, with improvements in Chinatown & plaza cleanliness
- Relaunch upgraded Rings Fountain on-time and on-budget to fanfare
- Complete Capital Plan repairs and irrigation controller updates
- Expand zone management by staff & individual volunteers
- Advance key planning initiatives (EL/lighting study, two destinations, maintenance facility)
- Make new hires and strengthen systems and processes

Provide a
welcoming park
to gather, play
unwind, and
explore

- Maintain attendance, with similar slate of high-quality, diverse programs
- Execute 10-Year Anniversary initiatives to public acclaim
- Continue public art leadership with 2019 installations and 2020 planning
- Demonstrate placemaking expertise with successful Dewey drinkery
- Implement new Carousel ticket pricing and community offers

Broaden and deepen engagement and support

- Earn \$1.4M for operations and raise \$1.2M for operations (both cash)
- Grow relationships with major individual giving prospects; increase number of individual contributions by ##%
- Develop processes with City+BID & engage BID Board members as ambassadors
- Begin implementation of Communication Plan, including launch of new website