

Notice of Public Meeting

Rose Kennedy Greenway Conservancy, Board of Directors  
December 9, 2025, 5:30PM – 7:30PM

This meeting will be held in a hybrid format. There will be in-person attendance at

MassDOT District 6  
First Floor Conference Room  
185 Kneeland Street  
Boston, MA 02111

**Greenway Board In Person:** Hilina Ajakaiye, Michael Carragher, Jennifer Fang, Kathryn Friedman, Conan Harris, Kirsten Hoffman, Rebecca Lee, Midori Morikawa, Tom O'Brien, Linda See, Sayed Saleh

**Greenway Board on Zoom:** Matt Conti, Conor Finley, Jenny Harding, Chris Loh, Susanne Lavoie, Jessica Hughes

**Greenway Board not present:** Rory Harrington

**Greenway Staff In Person:** Chris Cook, Caleb Friday, Brian Gibbons, Bwiza Kironyo, Audrey Lopez, Alex Rogers-Pittman

**Greenway On Zoom:** Michael Dockray, Victoria Hiney

**Public Attendance in person:** Anita Yip

Open Session:

1. Hilina Ajakaiye called the meeting to order at 5:45pm and requested for a motion to approve the minutes from the October 14, 2025 meeting of the Board of Directors.  
**Upon a motion made by Linda See and seconded by Kirsten Hoffman, the minutes were unanimously approved.**
2. The Board entered an executive session at 5:50pm to conduct the Executive Director review. Details of the discussion are confidential and recorded separately. The board ended the executive session at 6:37pm.
3. Rebecca A. Lee, Nominating Chair, reported that the Board is nearly at full capacity, with two new members, Anita Yip and Samira Ahmadi, expected to onboard in early 2026, providing continuity and fresh perspectives. She noted that she will roll off soon; the Chinatown South Cove Neighborhood Association will appoint a replacement in early 2026, and a North End Waterfront Residents Association nominee will be sought in 2027.  
**Upon a motion made by Ajakaiye and seconded by Harris, Anita Yip was**

**unanimously appointed to the Greenway Board Chinatown Residents Association Seat.**

4. Hilina Ajakaiye, Chair, presented the 2026 officer slate, confirming Hilina Ajakaiye as Chair, Kristen Hoffman as Treasurer, Jenny Harding as Vice Chair, and Midori as Clerk. Committee chairs were also confirmed: Conan Harris (Nominating), Kristen Hoffman (Finance, Audit, Risk), Mike Carragher (Development), and Matt Conti (Investment). The 2026 Board meeting schedule was shared.

**Upon a motion made by See and seconded by Harris, the Greenway 2026 officer slate was unanimously approved.**

5. Kirsten Hoffman, Chair, FARMC, and Caleb Friday, Director of Finance and Administration, presented the proposed 2026 budget as balanced and conservative. They highlighted expected declines in earned income and philanthropic support, while city, state, and BID funding remain steady. Measures to reduce expenses across maintenance, horticulture, and public art were discussed, along with administrative savings from lower consultant and audit costs. Staff will receive a modest cost-of-living adjustment. Investments in technology and cybersecurity were also emphasized, including hardware and software upgrades, staff training, and enhanced cybersecurity insurance.

Rebecca Lee inquired on the status of the Near and Far project. -Audrey Lopez, Director of Public Art updates that the project is on hold due to funding.

**Upon a motion made by Lee and seconded by See, the Greenway 2026 Budget was unanimously approved.**

6. Procurements

**Upon a motion made by Kirsten Hoffman and seconded by Conan Harris, the Board unanimously approved a sole-source contract with Peak Event Services for the 2026 Gala tent and furniture.**

**Upon a motion made by Jennifer Fang and seconded by Mike Carragher the Board unanimously approved a sole-source contract with Organic Soil Solutions for turf restoration on parcels 19 and 21.**

7. Mike Carragher, Development Chair, and Alex Rogers Pittman, Director of Development, shared that the development team is on track to meet our total 2025 fundraising goal; a shortfall in fundraising for the operating budget is projected to be offset by capital fundraising. Key contributions include a renewal

from Meet Boston and an earmark sponsored by Representative Aaron Michlewitz. Capital grants will enable the purchase of projectors for nighttime mural activations in Dewey Square, beginning fall 2026.

They also shared that the annual Gala on the Greenway is scheduled for June 4, 2026, chaired by Pierce Haley and Karen Johnson. Carragher emphasized full Board participation in fundraising, requesting members to submit 2026 giving pledges by mid-January.

8. Matt Conti, Chair, shared an update from the Investment Committee on the investment policy statement, emphasizing a conservative approach to managing reserve funds, which remain liquid and accessible within five business days.

Members were informed of Fiduciary Trust's impending acquisition by private equity firm GTCR, with assurances that advisory quality and relationships will not be impacted. The Committee emphasized ongoing monitoring of advisor performance and firm changes.

**Upon a motion made by Rebecca Lee and seconded by Hilina Ajakaiye, the Board unanimously approved the updated investment policy statement.** Linda See abstained from this vote.

9. Chris Cook, Executive Director, presented updates on strategic projects, including the \$4 million lighting and pathways project funded by MassDOT, expected to enhance a significant portion of the park by March 2026, along with expanded tree canopy and redistribution of tables and chairs in Dewey Square.

He shared plans for permanent lighting and projector infrastructure to enable year-round public art programming and a Ferris wheel pilot installation near the carousel site in February 2026.

Updates on the public art program were shared, noting 120 applications for the 2026 muralist commission, with finalists selected by February and installations planned for May.

Chris also discussed the Chinatown Bed Stack project starting in March 2026 and the need to coordinate with community partners on mural restoration and related initiatives. Staff work plans and organizational goals will be refined and presented in March 2026.

10. There were no questions or comments from the public.

**11. Upon a motion made by Conan Harris and seconded by Kirsten Hoffman, the Rose Kennedy Greenway Conservancy Board Meeting was adjourned at 7:31pm.**